

## Editorial Policy

Aiming to become a global leader in creating shared value (CSV), the Kirin Group is striving to create value in business domains spanning from food & beverages to pharmaceuticals under its long-term management vision, Kirin Group Vision 2027, now in its first year in 2019. To signal its new direction toward achieving this goal, Kirin Holdings changed the name of its annually published integrated report to Kirin CSV Report. In this year's report, Kirin Group Vision

2027 and the new 2019 – 2021 Medium-Term Business Plan are explained in detail by the CEO and CFO of Kirin Holdings. The report also features the Group's model for creating value, which incorporates the new vision and Kirin's unique strengths, along with its long history and current areas of operations around the world. Readers are invited to make use of this report to gain a better understanding of the Kirin Group's new path forward.

## Publications available on Kirin's global website

Kirin's global website offers a wide range of clearly presented information for stakeholders, including integrated reports published annually, data books, and reports covering environmental initiatives, corporate governance, and financial results. For detailed information about financial results, ESG-related data, and other aspects of the Kirin Group's performance, please refer to the following publications and webpages.

### CSV Report 2019

Published in July 2019



This entire booklet version of this CSV Report is also available on Kirin's website, along with integrated reports published in previous years, all featuring financial and non-financial results, as well as initiatives taken every year to increase corporate value.  
<https://www.kirinholdings.co.jp/english/ir/library/integrated/>



### ESG Data webpage

Periodically updated

The webpage shows various annual results related to environmental, social, and governance criteria.

[https://www.kirinholdings.co.jp/english/csv/esg\\_gri/](https://www.kirinholdings.co.jp/english/csv/esg_gri/)



### 2019 – 2021 Medium-Term Business Plan webpage

Published in February 2019

The webpage features the 2019 – 2021 Medium-Term Business Plan, a Group's first three-year plan focused on realizing the Kirin Group Vision 2027 long-term management vision.

<https://www.kirinholdings.co.jp/english/ir/policy/medium.html>



### Environmental Report 2019

Scheduled for publication in July 2019

The report details the Kirin Group's annual environmental activities as well as unique business-driven initiatives. It presents the Kirin Group's annual environmental activities and how it makes use of the unique characteristics of its businesses in environmental initiatives.

<https://www.kirinholdings.co.jp/english/csv/report/env/>



### Corporate Governance Report

Published in April 2019

The report provides information on the Group's approach to and system of corporate governance, maintained in compliance with the Corporate Governance Code of Japan.

[https://www.kirinholdings.co.jp/english/ir/governance/pdf/e\\_governance\\_report.pdf](https://www.kirinholdings.co.jp/english/ir/governance/pdf/e_governance_report.pdf)



### Data Book

Periodically updated

The book presents financial results for the past 11 years along with data associated with each market the Group operates in, information on the Group's pharmaceutical development pipeline, and other important information.

<https://www.kirinholdings.co.jp/english/ir/library/integrated/>



### Consolidated Financial Statements

Published on March 31, 2019

Compiled in accordance with Article 24-1 of the Financial Instruments and Exchange Act of Japan, the report includes Kirin Holding's financial statements along with an overview of its recent performance, business results, facilities, and operations.

<https://pdf.irpocket.com/C2503/szUc/YyaT/xmRj.pdf>



### Cautionary statement regarding forward-looking statements

Statements in this report that are not historical facts are forward-looking statements based on plans and expectations for the future. Accordingly, these forward-looking statements are subject to risks, uncertainties and other unpredictable factors, and may differ considerably from actual results, business performance, and other future events. In addition, forecasts of fiscal 2019 financial results were decided as of the disclosure of financial results on February 14, 2019.